

## Safe Harbor

In addition to historical facts or statements of current conditions, this presentation contains forward-looking statements that involve risk and uncertainties within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements reflect the company's current expectations and beliefs but are not guarantees of future performance. As such actual results may vary materially from expectations.

The risks and uncertainties associated with the forward-looking statements are described in the company's filings with the Securities and Exchange Commission, including the Company's reports on Form 8-K, Form 10-K and Form 10-Q and GLPI's report on Form S-11.

PENN and GLPI assume no obligation to publicly update or revise any forward-looking statements.

This presentation includes "Non-GAAP financial measures" within the meaning of SEC Regulation G. A reconciliation of all Non-GAAP financial measures to the most directly comparable financial measure calculated and presented in accordance with GAAP can be found at <a href="https://www.pngaming.com">www.pngaming.com</a> in the Recent News section and financial schedules available on the Company's website.

### NOTE - Throughout this presentation:

- "PENN" ("Company") refers to Penn National Gaming, Inc. (existing entity)
- "GLPI" refers to Gaming and Leisure Properties, Inc. (formerly referred to as "PropCo"), the proposed newly formed, publicly traded real estate investment trust ("REIT") to be spun-off to PENN shareholders
- "PNG" or "OpCo" refers to the operating entity following the proposed spin-off of GLPI



# **Offering Information**

GLPI has filed a preliminary registration statement (File No. 333-188608), including a prospectus, with the SEC for the transaction to which this communication relates. You should read the registration statement because it contains more complete information about GLPI and its separation from the Company including financial information and disclosures regarding GLPI's capital structure, senior management and relationship with PENN.

You may get the preliminary registration statement for free by visiting EDGAR on the SEC website at:

http://www.sec.gov/Archives/edgar/data/1575965/000104746913007290/a2215797zs-11a.htm

Alternatively, GLPI or PENN will arrange to send you the document if you request it by emailing <a href="mailto:penn@icir.com">penn@icir.com</a> or by calling toll free 855/505-8916.



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## **Current Company Overview (PENN)**

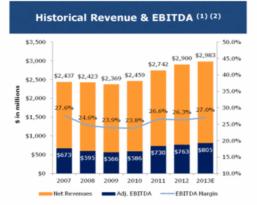
- Leading Diversified Gaming Company with Regional Focus
  - 28 properties in 18 jurisdictions
  - LTM 6/30/13 Net Revenue of \$3.01 billion and Adjusted EBITDA of \$805 million (1)
  - Diversified Revenue and Adjusted EBITDA composition
- Disciplined, Market-Tested Management Team
  - Industry-leading property operating margins
  - Leading development and acquisition track record
- Prudent Capital Spend / Expanding Development Pipeline / Ongoing Margin Focus
  - Disciplined maintenance capex in existing properties
  - Project capex calibrated to market size, tax rate and cash return
  - Near-term growth projects: Youngstown, OH and Dayton, OH racetracks; Jamul Indian Village (CA) tribal development/management agreement
  - Several options for post-spin growth (FL, TX, PA, MD, MA)

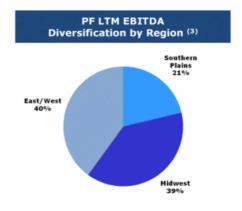
Excludes \$45.1 million of Maryland lobbying expenses and \$6.4 million Cherokee County litigation settlement accrual.
 See the reconciliation of Adjusted EBITDA to PENN's actual reported results for the trailing twelve months ended June 30, 2013 at the end of this presentation.



# **Current Company Overview (PENN)**

- · A leading, diversified, multi-jurisdictional owner and manager of gaming and pari-mutuel properties with significant real estate holdings
  - Approximately 1.6 million square feet of casino gaming space with approximately 34,500 slot machines and approximately 850 table games
  - 2,900 acres of land, 6.6 million square feet of building space and 20,000 structured parking spaces





- Represents Adjusted EBITDA as reported by the Company except for 2012 which excludes \$45.1 million of Maryland lobbying expenses and \$6.4 million Cherokee County litigation settlement accrual.
   2013E projections reflect Company guidance as provided on July 23, 2013.
   Excludes Other segment which includes standalone racing operations, Bullwhackers and corporate overhear





# **Development Pipeline**

Project Scope	Planned Capital Spend	Amount Spent to Date (6/30/13)	Population (1)	Gross Gaming Revenue Tax Rate <sup>(2)</sup>	Completion Date
Hollywood St. Louis St. Louis, MO	\$61 <sup>(3)</sup>	\$32.8	N/A	21.0%	Through 4Q 2013
Mahoning Valley Race Track Austintown, OH	<b>\$261</b> <sup>(5)</sup>	\$13.0	0.7M	33.5%(4)	2 <sup>nd</sup> Half 2014
Dayton Raceway Dayton, OH	\$254 <sup>(5)</sup>	\$11.2	0.8M	33.5%(4)	2 <sup>nd</sup> Half 2014
Zia Park Casino - Hotel Hobbs, NM	\$26 <sup>(6)</sup>	\$0.1	N/A	46.0%	Late 2014
Jamul Indian Village Jamul, CA	\$360 <sup>(7)</sup>	\$0.0	1.3M	N/A <sup>(8)</sup>	TBD

- (1) Adult population (25+) within 90 miles, adjusted for competition.

  [2] Represents GGR tax rate for all gaming revenues.

  [3] Rebranding of former Harrah's property to "Hollywood" theme. Integration of new casino, hotel, financial and operating systems and upgrades of slot machine product.

Indicates project is currently open / acquisition completed

- (4) Excludes horserace purse subsidiary (estimated to be 5% 15%).
- (5) Includes \$75 million relocation fee and \$50 million VLT license fee
- (5) Includes 3/5 million relocation ree and 350 million Vt. literase ree.
   (6) Addition of 154 room hotel including six suites, breakfast room, business center, meeting rooms, exercise room and additional surface parking.
   (7) PENN is committed to providing financing only to the extent the tribe cannot secure financing elsewhere.
   (8) PENN earns management and license fee.

\$ in millions



## Proposed Transaction Overview & Highlights

- Separate real estate and non-real estate holdings
  - Creation of GLPI to hold majority of PENN real estate, with the majority of non-real estate holdings held at PNG Tax-free spin-off of GLPI common stock to PENN shareholders and refinance all of PENN's existing debt (including
  - Senior Credit Facilities & Subordinated Debt)
- Agreement reached to exchange \$975 million of Series B Redeemable Preferred Stock ("Preferred Stock") at \$67 per share into approximately 14.6 million non-voting PENN common shares or equivalents

  - Exchange will reduce PENN diluted common shares outstanding by approximately 3.9 million shares\*
    Following the exchange, PENN has the right to purchase up to \$411 million of the non-voting PENN common stock/equivalents at \$67 per share which may reduce PENN diluted common shares outstanding by approximately 6.2 million additional shares
- Agreement reached to redeem \$252 million other Preferred Stock at par
  - \$22.5 million Preferred Stock redeemed during the 1st quarter 2013, reducing diluted shares by 0.4 million
  - · Redemption of remaining \$230 million Preferred Stock will reduce PENN diluted common shares outstanding by approximately 4.3 million shares\*
- Post-spin, GLPI would declare a dividend to shareholders (necessary to elect REIT status) and elect to become a REIT
  - Taxable dividend of accumulated earnings and profits of \$1.05 billion comprised of approximately \$294 million of
    cash, or an approximately \$3.33 cash dividend, and additional 0.35 GLPI shares per PENN share
- GLPI would enter into a Master Lease agreement with PNG, leasing 17 of the 19 properties in its initial portfolio back to PNG on a long-term triple net basis
  - Initially, rent will equal approximately \$470 million, which represents approximately half of PNG's projected 2013 adjusted EBITDAR, excluding corporate overhead
- Following its REIT election, GLPI would distribute at least 90% of its annual taxable income as dividends which, based on pro-forma 2013 guidance, would be \$2.32 per PENN
- PENN has received a Private Letter Ruling from the IRS with respect to certain tax matters regarding the transaction and the qualification of GLPI as a REIT
- \* Share count reductions based on 6/30/13 fully diluted share count, which reflects the impact of the current share price on dilution related to the Preferred Stock

## **Transaction Rationale**

- · Following the separation, shareholder value is expected to increase due to enhanced:
  - Competitor Opportunities
    - · Ability for GLPI to enter into agreements with PNG competitors and utilize first-mover advantage to secure transaction flow
      - · Asset sale-leaseback transactions with existing gaming operators
      - · Acquisition of gaming assets
  - Avenues for Investment Diversification
    - · Ability for GLPI to pursue acquisitions and developments in non-gaming real estate asset classes
  - Regulatory Opportunities
    - · Pursue transactions otherwise disadvantaged or precluded due to regulatory constraints (Gaming and/or FTC)
  - Cost of Capital
    - · Stemming from enhanced business and growth prospects associated with REIT status
  - Reduces Potential Dilution Related to Preferred Stock

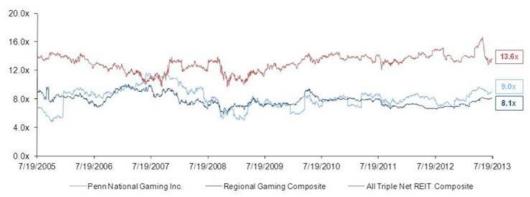




## **Historical Valuation of REITs Versus Regional Gaming Operators**

## 8-Year EV/ NTM EBITDA (1)(2)

Average During:	Penn National Gaming	Regional Gaming	Triple Net REIT
Current Multiple:	9.0x	8.1x	13.6x
Last 1 Year:	8.2x	7.3x	14.2x
Last 2 Years:	8.1x	7.1x	13.9x
Last 3 Years:	8.0x	7.4x	13.9x
Last 5 Years:	7.6x	7.4x	13.2x
Last 8 Years:	8.1x	7.8x	13.0x



Source: FactSet as of 7/19/13. FactSet adjusts shares outstanding in the calculation of EV for the dilution of preferred equity, as applicable, and adjusts for changes in capital structure on a quarterly basis.

(1)Triple Net REIT Composite includes: 0, NNN, EPR, LYR, OHI, NHI, MPW, LTC and SBRA.

(2)Regional Garning Composite includes: ASCA, BYD, ISLE and PNK.



	Summary of Master Lease Terms
Lease Structure:	<ul> <li>"Triple Net" Master Lease: PNG will be responsible for maintenance capital expenditures, property taxes, insurance and other expenses</li> <li>All properties subject to the lease will be cross-defaulted / guaranteed</li> <li>PNG will remain responsible for acquisition, maintenance, operation and disposition of all (including gaming) FF&amp;E and personal property required for operations</li> </ul>
Term and Termination:	<ul> <li>15 years, with four 5-year extensions at PNG's option</li> <li>Causes for termination by lessor include lease payment default, bankruptcy and/or loss of gaming licenses</li> <li>At the end of lease term, PNG will be required to transfer the gaming assets (including the gaming licenses) to successor tenant for fair market value, subject to regulatory approval</li> <li>Provisions for orderly auction-based transition to new operator at the end of the lease term if not extended</li> </ul>
Rent:	<ul> <li>Fixed base rent component with annual escalators (subject to minimum rent coverage of 1.8x) plus:</li> <li>Fixed percentage rent component for the facilities (other than Hollywood Casino Toledo and Hollywood Casino Columbus) reset every 5 years to equal 4% of the average net revenue for such facilities for the trailing 5 years</li> <li>Ohio's (Toledo and Columbus) performance components will be established monthly with land rent set at 20% of monthly net revenues</li> </ul>
Capital Expenditures:	<ul> <li>PNG will be required to maintain properties and spend a minimum of 1% of net revenues on maintenance capital (including FF&amp;E and capitalized personal property required for operations) annually</li> <li>Structural projects will generally require GLPI consent</li> </ul>
Other:	<ul> <li>Obligations under the Master Lease will be guaranteed by PNG and certain of its subsidiaries</li> <li>Certain rights of first offer as well as radius restrictions on competition</li> </ul>

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## **Benefits of GLPI Lease Structure**

- In a Triple Net Lease, the tenant is responsible for all expenses including property taxes, insurance and maintenance capital expenditures
  - Unlike hotel REITs, which are responsible for CapEx
- Rent coverage<sup>1</sup>, at 2.1:1 in current guidance, maximizes the economics for GLPI, without risking the stability of OpCo
  - Many other REITs receive the majority of the economics from the tenant thus risking the viability of the operation and the cash flow should the tenant experience temporary challenges
- Master lease provides for growth and stability of the revenue stream to GLPI, with certain protections for OpCo
  - Base rent escalator temporarily suspended if rent coverage<sup>1</sup> drops below 1.8:1
  - Percentage rent component is reset every five years (with the exception of Toledo and Columbus casinos which reset monthly)

PENN's vision is to create two companies with strong free cash flow that are positioned for continued growth both in the gaming sector and other potential investment opportunities

(1) EBITDAR excluding corporate overhead



# **Single Tenant Risk Mitigation**

- The lease is in an advantageous position versus OpCo debt
- The lease is a master lease with full cross default provisions
- The rental payments can flex up or down every five years, while allowing the Ohio casinos to flex monthly, providing occasional financial adjustment that could mitigate lease default in bad economic cycles
- On expiration or termination of the lease, OpCo must transfer the gaming licenses and other non-real estate gaming assets to a successor tenant (subject to regulatory approval) at fair market value
- Additional competitive properties have significant barriers to entry, thus limiting competition and reducing potential lease volatility



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# **REIT Metrics by Category**

Average	Triple Net REITs	Lodging
Forward AFFO Multiple	15.5x	16.2x
Forward FFO Multiple	14.9x	12.2x
Forward EBITDA Multiple	14.5x	13.3x
Leverage	5.2x	8.7x
Market Cap	\$3.3bn	\$3.5bn
Dividend Yield	5.0%	2.7%
Responsible for CapEx	No	Yes

\* Data as of July 2013

Triple Net: O, NNN, OHI, EPR, LXP, MPW, NHI, LTC, SBRA Lodging: HST, HPT, RLJ, LHO, RHP, SHO, DRH, BEE, PEB, FCH



# **GLPI Enterprise Value**

(\$ in millions except per share amounts)	GLPI @ 11.0x	GLPI @ 12.0x	GLPI @ 13.0x	GLPI @ 14.0x	GLPI @ 15.0x	GLPI @ 15.4x
Adjusted EBITDA (1)	\$439.8	\$439.8	\$439.8	\$439.8	\$439.8	\$439.8
Multiple	11.0x	12.0x	13.0x	14.0x	15.0x	15.4x
Total Enterprise Value	\$4,838	\$5,278	\$5,717	\$6,157	\$6,597	\$6,773
Debt @ 5.6x Leverage	\$2,463	\$2,463	\$2,463	\$2,463	\$2,463	\$2,463
Equity Value	\$2,375	\$2,815	\$3,255	\$3,694	\$4,134	\$4,310
Share Count (2)	92.6	92.6	92.6	92.6	92.6	92.6
Share Price	\$25.65	\$30.40	\$35.15	\$39.90	\$44.64	\$46.54
Cash E&P Dividend	\$3.33	\$3.33	\$3.33	\$3.33	\$3.33	\$3.33
Total GLPI Value	\$28.98	\$33.73	\$38.48	\$43.23	\$47.97	\$49.87
Dividend	\$2.32	\$2.32	\$2.32	\$2.32	\$2.32	\$2.32
Dividend Yield	9.0%	7.6%	6.6%	5.8%	5.2%	5.0%

The valuation multiples are presented for illustrative purposes only and do not represent a projection regarding future value. Future trading multiples may be impacted by a variety of factors, and no assurance can be given that actual trading multiples will be within the ranges presented.

- (1) Adjusted EBITDA and other assumptions used above are from guidance issued on 7/23/13
- (2) Share count does not reflect the anticipated issuance of additional shares for the required purging distribution of historical earnings and profits



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# **OpCo Enterprise Value**

(\$ in millions except per share amounts)	ОрСо @ 6.0х	ОрСо @ 7.0х	ОрСо @ 8.0х
Adjusted EBITDA (1)	\$351.4	\$351.4	\$351.4
Multiple	6.0x	7.0x	8.0x
Total Enterprise Value	\$2,108	\$2,460	\$2,811
Debt @ 3.0x Leverage	\$1,054	\$1,054	\$1,054
Equity Value	\$1,054	\$1,406	\$1,757
Share Count	87.2	87.2	87.2
Share Price	\$12.09	\$16.12	\$20.15

The valuation multiples are presented for illustrative purposes only and do not represent a projection regarding future value. Future trading multiples may be impacted by a variety of factors, and no assurance can be given that actual trading multiples will be within the ranges presented.

(1) Adjusted EBITDA and other assumptions used above are from guidance issued on 7/23/13



# **REIT Acquisition Example**

- Acquisitions in which both OpCo and GLPI participate are anticipated to generate shareholder value in excess of standalone transactions
  - Higher multiple attributed to REIT entities in the example below, derived from PENN's 2012 acquisition of Harrah's St. Louis, effectively increases the overall gross enterprise value by 1.6x creating over \$125M of incremental shareholder

(\$ in millions except per share amounts and multiples)	Stand Alone	ОрСо	GLPI	Total	Incremental
Adjusted EBITDA	\$78.7	\$48.7	\$30.0	\$78.7	
Purchase Multiple	8.0x	7.5x	13.0x	9.6x	1.6×
Gross Enterprise Value	\$629.6	\$365.0	\$390.4	\$755.4	\$125.8
Debt	\$610.0	\$294.8	\$315.2	\$610.0	
Incremental Value	\$19.6	\$70.3	\$75.1	\$145.4	\$125.8
Incremental Value per Share (1)	\$0.19	\$0.68	\$0.72	\$1.40	\$1.21

The valuation multiples are presented for illustrative purposes only and do not represent a projection regarding future value. Future trading multiples may be impacted by a variety of factors, and no assurance can be given that actual trading multiples will be within the ranges presented.

(1) Based on 103.9 diluted shares outstanding (as of 6/30/13)

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## Free Cash Flow Guidance

(\$ in millions except per share amounts)	PENN			GLPI	ОрСо
	2012 Actual <sup>(2)</sup>	2013 Guidance <sup>(2)</sup>	% Change	2013 Guidance <sup>(3,4)</sup>	2013 Guidance (*)
Adjusted EBITDA (1)	\$711.4	\$805.1	13.2%	\$439.8	\$351.4
Book Interest, Book Taxes, Maintenance CapEx & GLPI Employee Option Dividend Payment	\$320.6	\$342.0	6.7%	\$168.2	\$181.2
Free Cash Flow (AFFO)	\$390.8	\$463.1	18.5%	\$271.5	\$170.2
Share Count	106.1	107.9	1.7%	92.6	87.2
Free Cash Flow per Share	\$3.68	\$4.29	16.5%	\$2.93	\$1.95

- (1) 2012 Adjusted EBITDA includes \$45.1m Maryland lobbying expense, and \$6.4m legal accrual
- (2) Share count excludes the impact of the current share price on dilution related to the Preferred Stock
- (3) Pro-forma assuming the transaction was completed 1/1/13
- (4) GLPI share count does not reflect the anticipated issuance of additional shares for the required purging distribution of historical earnings and profits



## **Key Next Steps**

- PENN has performed over two years of diligence and has received a Private Letter Ruling from the IRS
- Filed initial and first amendment to Form S-11 with SEC in Q2 2013
- Completed agreements with Series B Preferred Equity holders in Q1 2013
- Provided documentation and made initial presentations to gaming regulators in all jurisdictions where required
  - Currently expect that no further prior regulatory approvals will be required by 15 of the 27 regulatory agencies that have jurisdiction over the company's gaming and racing operations
- Next steps:
  - Q3 2013
    - Substantially complete formal regulatory process
    - Complete the Carlino Group agreements
    - Finalize financing transactions
  - Q4 2013
    - Form S-11 declared effective
    - OpCo completes tax-free spin of GLPI
  - Q1 2014
    - GLPI to purge E&P and make REIT election



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## Pro Forma Financial Highlights

- Sources & Uses
  - Refinance PENN Existing Debt: \$2.7 billion
  - Pre-spin redemption of Fortress Investment Group Conversion Shares: \$411 million
  - Pre-spin redemption of other Preferred Equity: \$253 million (1)
  - Cash portion of the Accumulated E&P Dividend: \$294 million
  - Transaction Expenses: ~\$140 million
  - Total Transaction Debt: \$3.25 \$3.75 billion
- Key GLPI (REIT) Stats
  - Target Leverage: 5.6x EBITDA
  - Target Interest Coverage: 3.1x
  - Target Dividend Payout Ratio: ~80% AFFO less employee option holder dividends
- Key PNG (OpCo) Stats
  - Target Leverage: 3.0x EBITDA
  - Implied Adjusted Leverage: 5.7x EBITDAR
  - Target Rent Coverage: ~2.0xTarget Interest Coverage: >5.0x

(1) Includes \$22.5m Preferred Equity redeemed in the first quarter of 2013



# **Investment Highlights**

### PNG (OpCo)

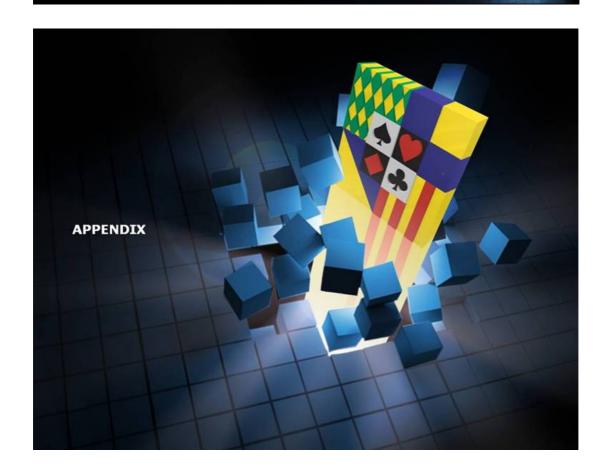
- Top regional operating know-how, strong brand, robust database
- Deep management team
- Best-in-class financing and development know-how
- Positioned to capture gaming management contracts from GLPI assets
- Initial master lease locks in operations for 15 years with up to four, five year extension options
- Low leverage (below 3.5x)

### **GLPI (REIT)**

- Geographically diversified, high quality real estate
- Triple net lease structure
- Multiple opportunities for growth
  - Gaming and other leisure assets
- High barriers to entry based on jurisdictional gaming licenses
- Predictable, stable rent income
- Unique advantage difficult to replicate
  - Diverse portfolio: Other gaming portfolios too small, levered or geographically concentrated
  - Gaming approved: other REITs are not



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# Series B Exchange and Potential Repurchase Impact to PENN Share Count

	Impact of Exchange of Fortress Preferred Stock for PENN Common Shares	Impact of PENN Share Repurchase Agreement with Fortress	Reduction in PENN Diluted Common Share Count Assuming Fortress Exchange and Repurchase Agreement
Fortress Preferred Stock Balance	\$975.0	(\$411.0)	\$564.0
Conversion/Exchange Price	\$67.00	\$67.00	\$67.00
Fortress Holdings of Non-Voting Shares or Equivalents Post Exchange	14.6	(6.1)	8.4
Fortress Impact to Diluted Share Count at \$45 Floor Price	21.7		21.7
Impact of Conversion to Diluted Share Count at Floor Price	(7.1)	(6.2)	(13.3)
Impact of Current Stock Price on Fortress Dilution*	3.2		3.2
Reduction in PENN Diluted Shares	(3.9)	(6.2)	(10.1)

<sup>\*</sup> June 30, 2013 closing stock price of \$52.92 is used to calculate quarter-end dilutive impact of the Preferred Equity, according to terms of the equity agreement



# Redemption of Other Preferred Equity Impact to PENN Share Count

	Impact of PENN Redemption of Other Preferred Equity
Preferred Stock Balance to be Redeemed at Par	\$230.0
Preferred Impact to Diluted Share Count at \$45 Floor Price	5.1
Impact of Redemption to Diluted Share Count at Floor Price	(5.1)
Impact of Current Stock Price on Preferred Dilution*	0.8
Reduction in PENN Diluted Shares	(4.3)

<sup>\*</sup> June 30, 2013 closing stock price of \$52.92 is used to calculate quarter-end dilutive impact of the Preferred Equity, according to terms of the equity agreement



# **Share Count Reconciliation**

(in millions)	Fortress Impact	Other Preferred Impact	ОрСо	GLPI
Fully Diluted PENN Shares @ 6/30/13	103.9			
Fortress Conversion at \$67	(3.9)			
Fortress Share Buyback	(6.2)			
Shares Adjusted for Fortress Impact	93.8	93.8		
Preferred Redemption at Par		(4.3)		
Shares Adjusted for Preferred Transactions		89.5	89.5	89.5
Other (1)			(2.3)	3.1
Pro-Forma Share Count (2)			87.2	92.6

- Other includes Carlino Group non-pro rata distribution, impact of share price increase on employee stock options and an adjustment required to reflect that there is no tax benefit of GLPI employee stock options
   OLPI share count does not reflect the anticipated issuance of additional shares for the required purging distribution of historical earnings and profits



# **Debt Roll-Forward**

(\$ in millions)	Current	Incremental	At Split	OpCo	GLPI
LTM EBITDA (1)	\$805				
Leverage	3.4x				
Long-term Debt 12/31/12	\$2,731				
Cash E&P Dividend		\$294			
Fortress Buyback		\$411			
Other Preferred (2)		\$253			
Transaction Expenses		\$140			
2013 FCF Per Guidance		(\$463)			
2013 Project CapEx Per Guidance		\$195			
Other		(\$44)			
Pro-Forma Debt			\$3,517	\$1,054	\$2,463
Pro-Forma EBITDA			\$805.1	\$351.4	\$439.8
Pro-Forma Leverage			4.4x	3.0x	5.6x

- (1) LTM 6/30/13 EBITDA excludes \$45.1M Maryland lobbying expense and \$6.4M Kansas legal accrual
- (2) Includes \$22.5m Preferred Equity redeemed in the first quarter of 2013



# **Triple Net Comp Multiple Support**

	Market Cap	Enterprise Value / EBITDA	AFFO Multiple	Total Debt / EBITDA	Dividend Yield
Lexington Realty Trust	\$2.9B	14.1x	14.5x	6.2x	4.7%
Entertainment Properties Trust	\$2.4B	12.8x	12.9×	6.5x	6.1%
Medical Properties Trust	\$2.3B	11.6x	13.3x	4.5x	5.2%
Omega Healthcare Investors	\$4.0B	13.8x	14.2x	4.9x	5.5%
National Retail Properties	\$4.7B	16.9x	18.0x	5.6x	4.4%
Average	\$3.3B	13.8x	14.6×	5.5x	5.2%



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# **New Opportunities Created by Proposed Transaction**

	New Standalone Entities				
Potential Strategic Actions	PNG (OpCo)	GLPI (REIT)	Commentary		
Acquire properties of PENN competitors in a sale lease-back transaction*	-	✓	Allows competition to move to asset-light model and provides GLPI access to assets that may not otherwise be available; provides tenant diversification		
Acquire other leisure and recreation real estate	-	✓	REITs benefit from tenant diversification and scale		
Acquire small operators (< \$20 million of EBITDA)*	✓	-	Due to size, would have greater effect on PNG		
Native American development	✓	-	Due to size, would have greater effect on PNG		
Expand financing options	-	✓	REITs benefit from a lower cost of capital compared to gaming companies		
Develop in new jurisdictions	✓	✓	Splitting the operating business and asset ownership increases ability to secure gaming licenses in certain jurisdictions		

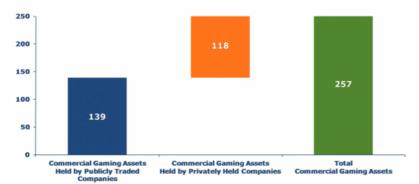
<sup>\*</sup> There are over 250 commercial gaming facilities in the United States of which approximately 140 are owned by public companies



<sup>\*</sup> Data as of July 2013

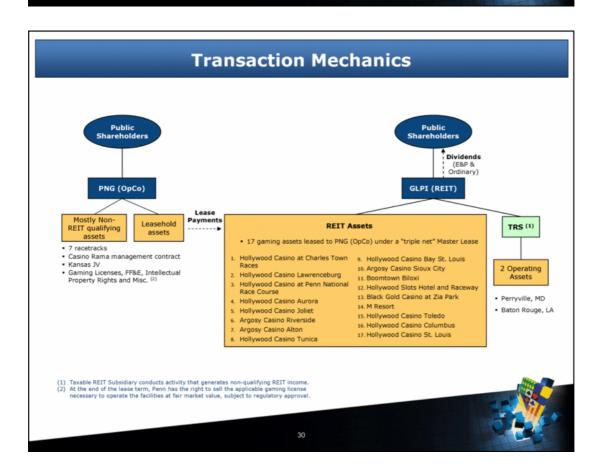
# **Opportunity in Commercial Gaming Assets**

- There are over 250 commercial gaming facilities in the United States of which approximately 140 are owned by public companies
- Many of these facilities are located in jurisdictions where regulatory constraints limit operator expansion
- The following jurisdictions limit the number of properties an operator can own:
   IN, PA, MD, ME, CO



Source: American Gaming Association, company websites, SEC filings and state gaming regulatory boards. iote: Represents only domestic gaming (and excludes Native American) properties. Figures exclude assets owned by Penn and properties in South Dakota due to their small size. Nevada property count only includes publicly traded ompanies (equity and debt) with \$12 million or more of gaming revenue.

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# **Overview of Corporate Structure**

# GLPI Executive Officers

- Peter Carlino, current Chairman and CEO of PENN, will serve as GLPI's Chairman and CEO
- Bill Clifford, current CFO of PENN, will serve as GLPI's CFO

### PNG Executive Officers

- Peter Carlino will serve as PNG's Chairman
- Tim Wilmott, current President and COO of PENN, will serve as PNG's CEO

### **Transition Services**

 PNG will provide certain transition services to GLPI for a limited period of time (accounting, tax, legal, IT, government relations, etc.)



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# **Shareholder Impact**

### **Existing PENN Shareholders**

- PENN shareholders would retain shares of PNG and receive one share of GLPI for each PENN share owned
  - GLPI shareholders would receive accumulated E&P cash dividend of \$3.33 per PENN share based on pro forma 2013 estimates
  - GLPI shareholders would receive additional 0.35 GLPI shares per PENN share for the non-cash portion of the E&P dividend
  - Commencing in 2014, GLPI shareholders would receive \$2.32 ordinary cash dividend per PENN share based on 2013 pro forma estimates

### **Penn Employee Options**

 PENN Employee Option holders would receive one new option in GLPI with appropriate adjustments so that their combined intrinsic value after the spin-off is the same as before the spin-off



# Re-Alignment of Investments to Satisfy REIT Requirements

#### The Carlino Group

• In order for GLPI to qualify as a REIT, certain members of the "Carlino Group," which consists of Peter M. Carlino and the Carlino Family Trust and the beneficiaries thereof, will need to receive either (i) additional shares of GLPI common stock, in exchange for shares of Penn common stock that they will transfer to Penn immediately prior to the spin-off and/or (ii) options to acquire GLPI common stock, in exchange for options to acquire Penn common stock, which options will be issued/tendered following the spin-off (collectively, the "Compliance Exchanges"). Penn will engage in either or both of the Compliance Exchanges with the Carlino Group to ensure that they collectively own less than 10% of the outstanding shares of Penn common stock following the separation, so that GLPI can qualify to be taxed as a REIT for U.S. federal income tax purposes. Absent a re-alignment of the ownership interests of the Carlino Group, GLPI will not be able to qualify as a REIT and the spin-off may not occur. Although the Carlino Group has agreed in principle to effect the Compliance Exchanges, neither the Carlino Group nor the independent directors of Penn, on behalf of Penn, have entered into definitive documentation regarding the Compliance Exchanges and no assurance can be made that such definitive documentation will be executed and delivered.



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# Re-Alignment of Investments to Satisfy REIT Requirements

### Series B Preferred Equity Holders

- Fortress Investment Group ("FIG"), owners of approximately \$975 million or 80.9% of the
  outstanding Series B Redeemable Preferred Stock ("Preferred Stock"), entered into an
  agreement to reduce their aggregate interest in PENN prior to the spin-off such that FIG would
  own in the aggregate less than a 10% interest in GLPI following the spin-off.
- Pursuant to the agreement, PENN has agreed with FIG to exchange their Preferred Stock for non-voting PENN common stock or equivalents at a price of \$67 per share or 14.6 million nonvoting common shares or equivalents. The non-voting common shares or equivalents would convert to PENN voting common shares upon sale to a third party.
- Prior to the spin-off, the timing of the exchange into non-voting common shares or equivalents at \$67 per share will be at FIG's discretion. If FIG doesn't fully exercise the exchange right prior to the spin-off, any remaining Preferred Stock will automatically be converted into PENN non-voting common shares or equivalents. The effect of the above would reduce PENN's diluted share count by 3.9 million shares\*.
- Following the exchange, FIG may either divest 6.2 million of the 14.6 million non-voting PENN common shares or equivalents prior to the spin-off, or, if it does not, PENN has the right to repurchase the undisposed shares for \$67 per share. This agreement may further reduce PENN's diluted share count by up to 6.2 million shares. In total, reflecting the exchange and potential repurchase and assuming Fortress Investment Group does not divest any of its non-voting common shares or equivalents to third parties, PENN would reduce its diluted share count by up to 10.1 million shares\*.

<sup>\*</sup> Share count reductions based on 6/30/2013 fully diluted share count, which reflects the impact of the current share price on dilution related to the Preferred Stock

# **Definitions and Reconciliation** of Non-GAAP Measures to GAAP

- Adjusted EBITDA, or earnings before interest, taxes, stock compensation, insurance recoveries and deductible charges, depreciation and amortization, gain or loss on disposal of assets, and other income or expenses, and inclusive of gain or loss from unconsolidated affiliates, is not a measure of performance or liquidity calculated in accordance with GAAP
- Adjusted EBITDA information is presented as a supplemental disclosure, as management believes that it is a widely used measure of performance in the gaming industry. In addition, management uses adjusted EBITDA as the primary measure of the operating performance of its segments, including the evaluation of operating personnel. Adjusted EBITDA should not be construed as an alternative to operating income, as an indicator of the Company's operating performance, as an alternative to cash flows from operating activities, as a measure of liquidity, or as
- any other measure of performance determined in accordance with GAAP.

  The Company has significant uses of cash flows, including capital expenditures, interest payments, taxes and debt principal repayments, which are not reflected in adjusted EBITDA.
- It should also be noted that other gaming companies that report adjusted EBITDA information may calculate adjusted EBITDA in a different manner than the Company.
- Adjusted EBITDA is presented as a supplemental disclosure, as management believes that it is a principal basis for the valuation of gaming companies, as this measure is considered by many to be a better indicator of the Company's operating results than diluted net income (loss) per GAAP. A reconciliation of the Company's adjusted EBITDA to net income (loss) per GAAP, as well as the Company's adjusted EBITDA to income (loss) from operations per GAAP, is included in the Company's news announcements and financial schedules available on the Company's website.
- Adjusted EBITDAR is adjusted EBITDA less rent expense

Revenues

- Funds From Operations ("FFO") is equal to net income, excluding gains or losses from sales of property. plus real estate depreciation
  - FFO is defined by NAREIT (the National Association of Real Estate Investment Trusts, the trade organization for REITs) as "the most commonly accepted and reported measure of REIT operating performance.
  - Adjusted Funds From Operations ("AFFO") is defined as FFO plus stock based compensation expense reduced by maintenance capex.
  - A reconciliation of FFO and AFFO to net income (loss) per GAAP is included in this presentation as well as in the news announcements and financial schedules available on the Company's website.
  - FFO and AFFO do not represent cash flow from operations as defined by GAAP, should not be considered as an alternative to net income as defined by GAAP and is not indicative of cash available to fund all cash flow needs.
- Notwithstanding the foregoing, GLPI's measures of adjusted EBITDA, adjusted EBITDAR, FFO and AFFO may not be comparable to similarly titled measures used by other companies

## Reconciliation of GLPI Non-GAAP Measures to GAAP

S-11<sup>(1)</sup>

Guidance<sup>(2)</sup>

\$ 455,250 \$ 439,776

Unaudited Forecasted Consolidated Income Statem For the year-ending December 31, 2013 (in thousands)

\$	436,334	\$	419,659				
_	169,967	_	171,630				
	606,301		591,289				
	128,406		128,869				
	49,262		45,725				
	117,884		117,884				
	143,673		143,845				
	439,225		436,322				
	167,076		154,967				
	5,546		5,865				
\$	161,530	\$	149,103				
Reconciliation of GLPI's FFO and AFFO to its forecasted net income							
\$	161,530	\$	149,103				
_	117,884	_	117,884				
	279,414		266,987				
	8,444		8,039				
_	(3,497)		(3,515)				
\$	284,361	\$	271,510				
Reconciliation of GLPI's Adjusted EBITDA to its forecasted net income							
\$	161,530	\$	149,103				
	117,884						
			117,884				
	143,673		117,884				
	143,673		143,845				
	\$ incc \$	169,967 606,301 128,406 49,262 117,884 143,673 439,225 167,076 \$ 161,530  income \$ 161,530 279,414 8,444 (3,497) \$ 284,361 enet income \$ 161,530	169,967 606,301  128,406 49,262 117,884 143,673 439,225 167,076 \$ 161,530 \$  income \$ 161,530 \$ 117,884 279,414 8,444 (3,497) \$ 284,361 \$  set income \$ 161,530 \$				

(1) Per Amendment No. 1 to GLPI Form S-11 filed with the SEC on June 28, 2013 (2) Per guidance issued 7/23/13

Adjusted EBITDA

# **Reconciliation of PENN Non-GAAP Measures to GAAP**

Penn National Gaming, Inc.

Reconciliation of PENN's Adjusted EBITDA to its reported net income For the last twelve months ended June 30, 2013 (in thousands)

Net income	\$	119,776
Depreciation and amortization		292,906
Charge for stock compensation		25,004
Insurance deductible charges (net)		2,500
Loss (gain) on disposal of assets		2,022
Interest (net)		99,470
Impairment losses		71,846
Other		(1,220)
Taxes on income		140,736
Adjusted EBITDA as reported	\$	753,040
Maryland lobby expense		45,121
Cherokee County legal accrual		6,420
Adjusted EBITDA as presented	\$	804,581

